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# Ombuds Institutions and Democratic Security Sector Governance: Best Practices

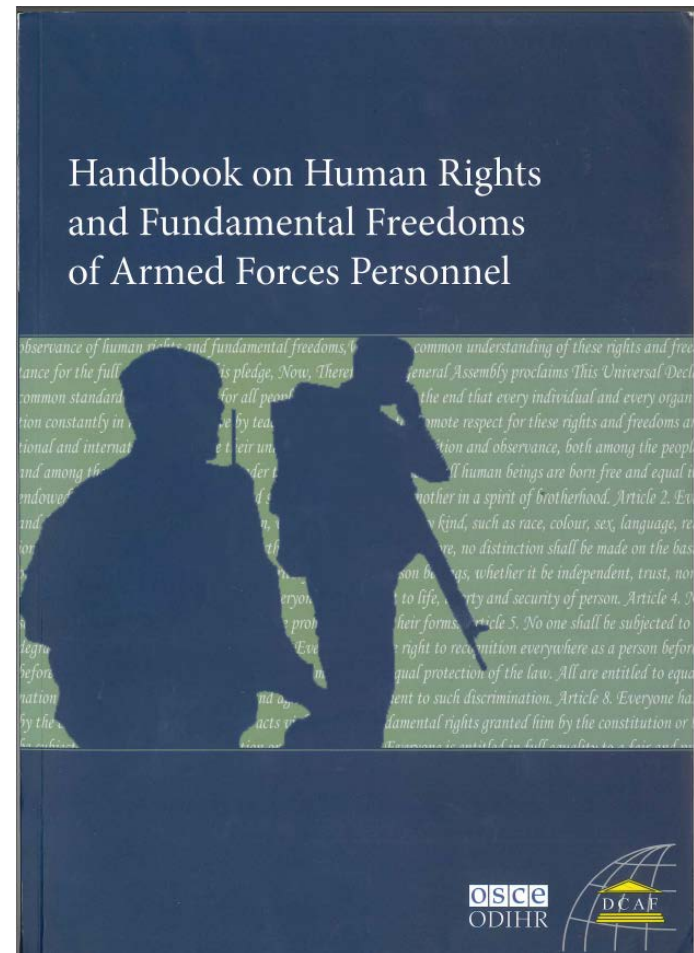
Monitoring Ukraine's Security Governance Challenges:  
The Role of Ombuds Institutions in Security Sector Governance

Kyiv, 29<sup>th</sup> November 2016

Mr. Eden Cole, Head, NIS Programmes, DCAF

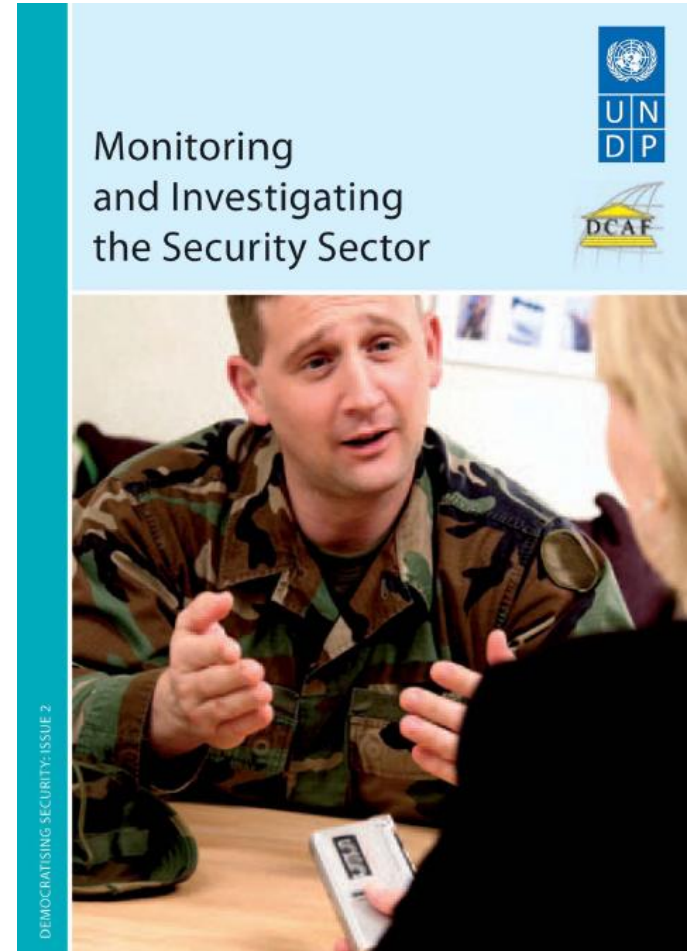
# Introduction

- Central Role of Ombudsman and National Human Rights Institutions
- Credibility, Legitimacy, Effectiveness



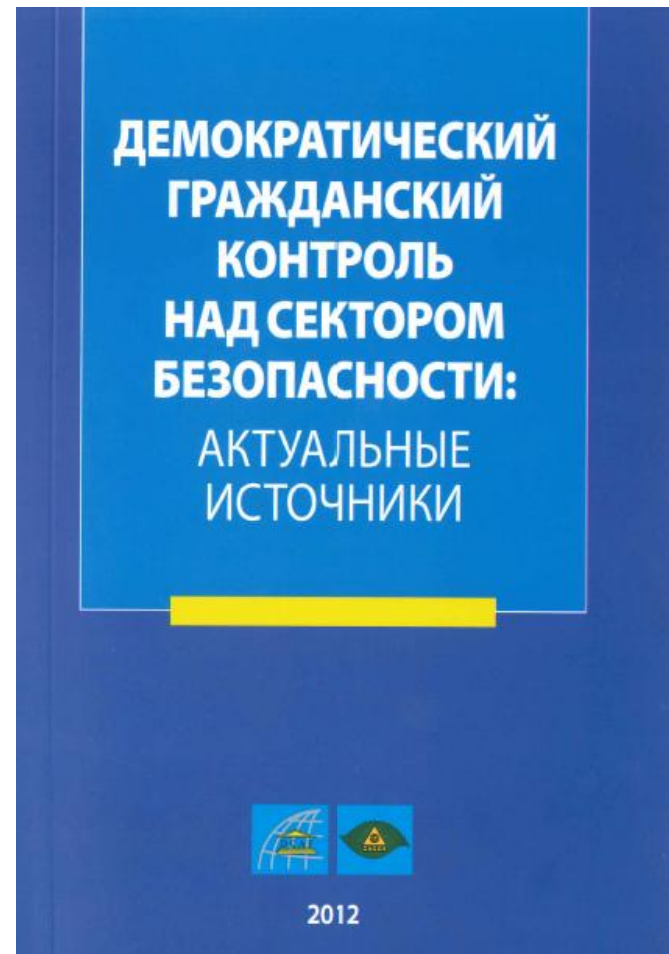
# Ombuds Institutions

- National Ombudsman Institutions
- National Human Rights Institutions
- Human Rights Defenders
- Principles relating to National Institutions (the Paris Principles)



# Agencies

- Democratic Institutions
  - Parliament & Committees
  - Judiciary
- Executive
- Government
- Line Ministries
- Security Sector
- Independent Oversight / Ombuds Institutions
- Civil Society & Media



# SSG Objectives

- Security Policies & Practices
- Legal Framework
- Roles & Responsibilities
- Civilian Management
- Resource Management
- Complaints Framework
- Accountable Personnel
- Active Oversight Architecture
- ECHR Observance



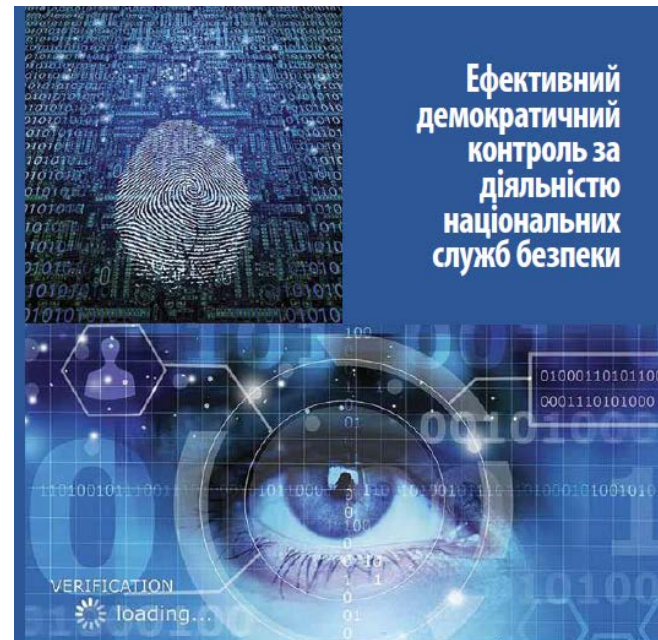
# Ombuds Institutions & SSG

- Monitoring, Reporting, Awareness Raising
- Whole Security Sector
- Prevention
- Deterrence
- Embed Norms



# Methods

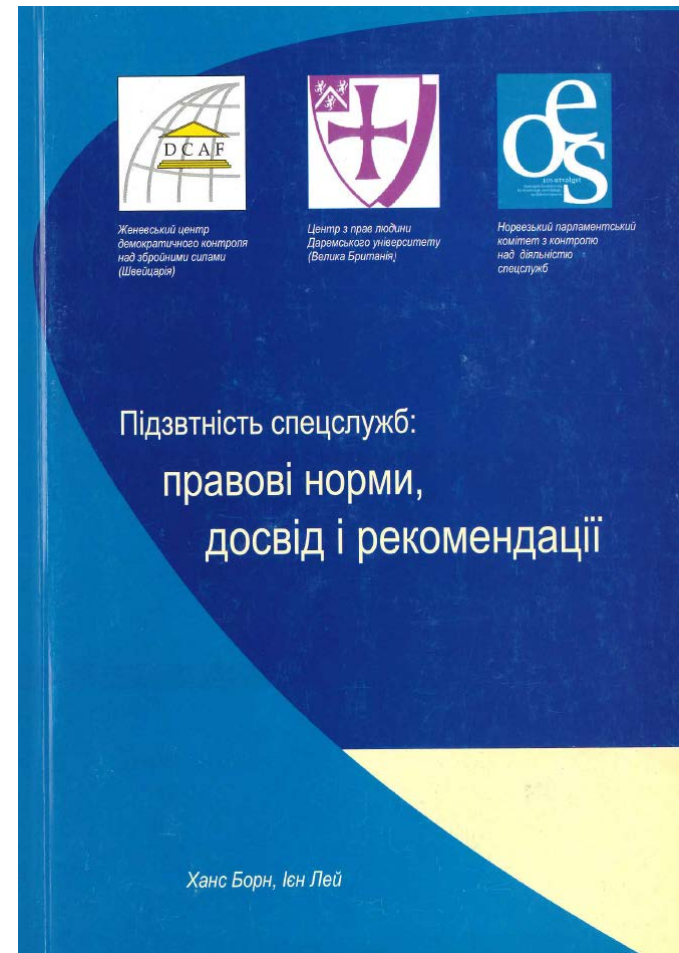
- Inspections
- Hotlines
- Complaints
- Outreach
- Communications



Тематична доповідь

# Additional Roles

- Kyiv Declaration October 2015 «Role of National Human Rights Institutions in Conflict and Post-Conflict Situations»
- Peace Processes inc. Restitution





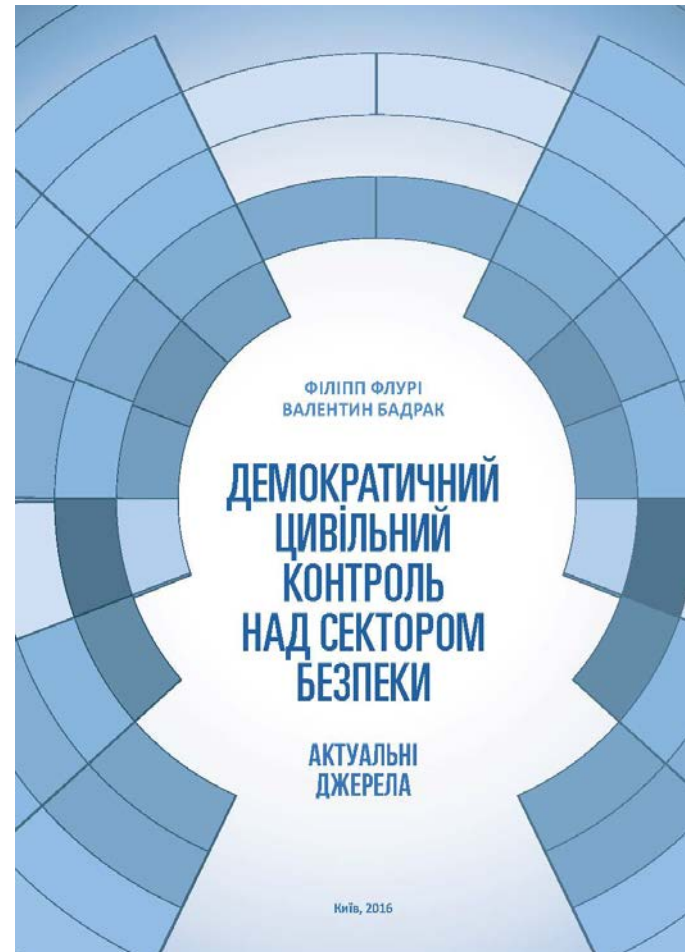
# Examples

- Georgia post-2012
- Serbia
- UK – PSNI vs. Police Complaints, Military Ombuds



# Government

- Set Strategic Security Policy
- Set Reform & Policy Priorities
- Resource Management
- Responsibility for Decision Making
- Monitoring & Reporting



# Questions

